### **CURRICULUM VITAE**

# Natalie Virginia Schwatka, PhD, MS

### I. CURRENT POSITION

Assistant Department of Environmental and Occupational Health

professor, Center for Health, Work & Environment

tenure track Colorado School of Public Health

University of Colorado, Anschutz Medical Campus

Work address Center for Health, Work and Environment

Colorado School of Public Health

University of Colorado, Anschutz Medical Campus

13001 17th PI, 3rd floor, Mail Box 119 HSC

Aurora, CO 80045 USA

Office phone

number 303-724-4607

Email Natalie.Schwatka@cuanschutz.edu

Twitter @nvschwatka

Linkedin natalieschwatka

### **II. EDUCATION**

2005 – 2008 Bachelor of Arts, Psychology, University of Portland, Portland, OR 2009 – 2011 Master of Science, Environmental Health, Ergonomics & Human

Factors Specialization, Colorado State University, Fort Collins, CO

Thesis: "The impact of the aging workforce on injury in the

construction industry"

<u>Fellowship Trainee:</u> Centers for Disease Control/National Institute for Occupational Safety and Health Mountain & Plains

Education and Research Center

2010 Internship, Risk Management, Pinnacol Assurance, Denver, CO

2011 – 2014 Doctor of Philosophy, Environmental Health, Ergonomics & Human

Factors Specialization, Colorado State University, Fort Collins, CO
Dissertation: "Managing through measurement: Occupational

health and safety in the construction industry"

<u>Fellowship Trainee:</u> Centers for Disease Control/National Institute for Occupational Safety and Health Mountain & Plains

Education and Research Center

### **III. ACADEMIC POSITIONS**

2008 Research Assistant, Department of Public Health & Preventative

Medicine, Oregon Health Sciences University, Portland, OR

2014 - 2015 Research Associate, Center for Health, Work and Environment,

Department of Environmental and Occupational Health, Colorado School of Public Health, University of Colorado, Anschutz Medical

Campus

2015 – 2017 Instructor, Department of Environmental and Occupational Health,

Center for Health, Work and Environment, Colorado School of Public

Health, University of Colorado, Anschutz Medical Campus

2017 – Present Assistant professor (tenure track), Department of Environmental and

Occupational Health, Center for Health, Work and Environment, Colorado School of Public Health, University of Colorado, Anschutz

Medical Campus

### IV. AWARDS & HONORS

2019 Delta Omega National Honorary Society in Public Health

2012 – 2013 DeField – Buchan Memorial Scholarship

2011 Outstanding Graduate Student Researcher of the Year, Colorado State

University, Environmental Health Sciences

2010 Erma Byrd Scholarship

### V. PROFESSIONAL ASSOCIATIONS

2022 – Present Society for Total Worker Health

2018 – Present Society for Occupational Health Psychology
 2018 – Present American Society of Safety Professionals
 2011 – 2013 American Industrial Hygiene Association
 2010 – Present American Public Health Association
 2009 – 2014 Human Factors and Ergonomics Society

### VI. PROFESSIONAL LEADERSHIP AND SERVICE

At a national level, Dr. Schwatka aims to contribute to the Total Worker Health scientific and practice-based communities. She has served on professional association boards and contributed to their scientific meetings and efforts to help their members with professional development. She also advises regional and federal entities on strategy related to safety and health culture. Within Colorado, Dr. Schwatka serves both the Center for Health, Work & Environment and the Department of Environmental and Occupational Health through committee membership.

### National

2024 National Institute for Occupational Safety and Health, Alice Hamilton

Award reviewer

National Institute for Occupational Safety and Health, ad hoc study

section member

2024 - Present Respectful Workplace Advisory Group (Construction industry) for

Oregon Institute of Occupational Health Sciences, Oregon Department of Transportation (ODOT), and Oregon Bureau of Labor and Industries

(BOLI)

# Advisory group member

2023 – Present	Occupational Safety and Health Administration, Department of Standards & Guidance Safety culture expert panel member (see ERG Consulting under grants and & contracts below).
2022 - Present	Society for Total Worker Health <sup>TM</sup> Advisory Panel Member & Total Worker Health Peer Learning Series Creator
2022 – Present	Hospitalist Medicine ReEngineering Network (HOMERuN) Workforce planning group member – conduct collaborative research
2021 - Present	National Institute for Occupational Safety and Health National Occupational Research Agenda  Traumatic Injury Prevention Council Member
2018 – 2020	American Society of Safety Professionals (ASSP)  Total Worker Health Task Force Member – help society apply the TWH approach to their current work practices
2018 – 2019	Association of Occupational Health Professionals in Healthcare (AOHP)  Getting Started in Occupational Health in Healthcare Manual, Total Worker Health Reviewer
2015 – 2018	American Public Health Association (APHA) 2016-2017 - Occupational Health and Safety Section Councilor & International Conference Scientific Program Co-Chair
2014 – 2015	National Occupational Research Agenda (NORA) Construction Sector Council Safety Climate Work Group
Regional	
2014 – 2019	Alumni board chair - National Institute for Occupational Safety and Health Mountain and Plains Education and Research Center

# University System - University of Colorado - Boulder, Colorado Springs, Denver, Anschutz Medical Campus

2023 – Present Faculty Council – <u>Women's Committee Member</u>

# School - Colorado School of Public Health

2022 - Present	Faculty senate member
2022 - Present	Faculty senate equity committee
2020 – 2021	Gender equity in academia task force

# Center - Center for Health, Work & Environment

2023 – Present Center Strategic Planning – Developing the Center's training and education strategic plan for the next 5 years

2021 – Present	Research Core Director, Director of pilot project's program, Center for Health, Work & Environment – a NIOSH-funded Total Worker Health Center of Excellence
2020 - Present	Executive committee member and Director of the Certificate in Total Worker Health Program, National Institute for Occupational Safety and Health Mountain and Plains Education and Research Center
2017 – 2018	Occupational Ergonomics and Safety Deputy Program Director, National Institute for Occupational Safety and Health Mountain and Plains Education and Research Center
2015 - Present	PRA Search Committees
2015 - Present	MAP ERC Research Day planning committee member

# **Department – Environmental and Occupational Health**

2021 - Present	Research in Progress Seminar Organizer
2020 – 2021	Career Panel Series Organizer
2020 - Present	Director of the Certificate in Total Worker Health Program
2020 - Present	DrPH Admissions Committee
2018 - Present	PRA Search Committees
2018	Associate/Full Professor (tenure track) Search Committee
2017 - Present	Total Worker Health Certificate Admissions Committee
2015 - Present	Curriculum Committee
2015 - Present	MPH Admissions Committee

# **VII. PROFESSIONAL DEVELOPMENT**

2020-2021	Responsible Conduct of Research (RCR) Seminar Series. University of Colorado Anschutz Medical Campus. Taken as part of K01 grant activities.
2020	Social Network Analysis. ICPSR Summer Program in Quantitative Methods of Social Research. Taken as part of K01 grant activities.
2020	MBAX 6561 Executive leadership. University of Colorado Boulder Leed's School of Business. Taken as part of K01 grant activities.
2019	BIOS 6628 Latent variable methods. Colorado School of Public Health, University of Colorado Anschutz Medical Campus. Taken as part of K01 grant activities.
2019	PSY 7262 Health psychology I. Department of Psychology, University of Colorado Denver. Taken as part of K01 grant activities.
2018-2019	Colorado Clinical Translational Sciences Institute (CCTSI) Colorado Mentor Program. Role: Mentee. Mentor: Dr. Lee Newman.
2016	Teaching Individual/Agent Based Modeling. Humboldt State University.
2012	Confirmatory factor analysis & Structural equation modeling. Center for the Advancement of Research Methods and Analysis, Wayne State University.

# **VIII. BOARD CERTIFICATION**

2016 - 2022 Associate Ergonomics Professional (AEP), Board Certified Professional

**Ergonomists** 

### IX. REVIEW, REFEREE AND EDITORIAL ACTIVITIES

Dr. Schwatka serves as a reviewer for regional and national conferences, journals, and grants.

#### **Conference Abstract Reviewer**

2015 – 2018 American Public Health Association Annual Conference

2014 - Present Work, Stress, and Health Conference, American Psychological

Association

2021 National Institute for Occupational Safety & Health National

Occupational Injury Research Symposium

2021 International Congress on Occupational Health

2022 International Symposium to Advance Total Worker Health

# Manuscript reviewer

 Journal of Occupational Health Psychology - Work, Stress, & Health Conference American Psychological Association, Best Intervention Competition

• National Institute for Occupational Safety & Health external manuscript reviewer

- American Journal of Industrial Medicine
- Occupational Health Southern Africa
- American Journal of Occupational & Environmental Medicine
- American Journal of Preventive Medicine
- Scandinavian Journal of Work, Environment & Health
- Journal of Occupational & Environmental Medicine
- BMC Public Health
- Personnel Review
- Annals of Work Exposures & Health
- Safety & Health at Work
- Journal of Safety Research
- Safety Science
- Journal of Occupational Rehabilitation
- Occupational Health Science
- International Journal of Environmental Research and Public Health

### **Grant proposal reviewer**

2022 National Institute for Occupational Safety and Health/NYNJ Education

and Research Centers: Pilot Projects

2018 National Institute for Occupational Safety and Health/Harvard

Education and Research Center: Pilot Projects

2017 – Present National Institute for Occupational Safety and Health/Center for Health,

Work & Environment, Total Worker Health Center of Excellence: Pilot

**Projects** 

2015 – 2016 National Institute for Occupational Safety and Health/Mountain and

Plains Education and Research Center: Pilot Projects

### X. INVITED LECTURES. PRESENTATIONS & WORKSHOPS

Dr. Schwatka has given regional, national, and international invited presentations. These presentations were community focused and aimed to translating research findings into practice. Audiences included businesses and occupational health and safety practitioners.

# Regional

- 1. **Schwatka, N. V.** (December, 2023). How a safety professional can use the Total Worker Health approach. Invited key note presentation, American Society of Safety Professionals December Member Appreciation event. Centennial, CO.
- 2. **Schwatka, N. V.** (October, 2023). Fostering Collaborative Leadership in Construction for Employee Health, Safety, and Well-being. Invited presentation, Protecting worker health in hazardous occupations, Occupational Health Psychology, Portland State University/Oregon Institute of Occupational Health Sciences, OHSU. Virtual.
- 3. **Schwatka, N. V.** (October, 2023). Leadership for healthcare worker well-being. Invited presentation, National Jewish Occupational and Environmental Medicine Research Forum. In-person.
- 4. **Schwatka**, **N. V.** (October, 2022). Foundations for safety leadership. Invited presentation, Oregon Construction Safety Summit, Virtual.
- 5. **Schwatka, N. V.** (October, 2021). Using shared leadership to enhance workforce health and safety. Invited presentation, Colorado Safety Association Annual Rocky Mountain Safety Conference, Virtual.
- 6. Goldman, C.\* & **Schwatka**, **NV**. (August, 2021). "Why Health-Promoting Built Environments Matter and Tips to Achieve Them." Event workshop during the Annual Health Links Event, Virtual.
- 7. **Schwatka, NV.** & Shapiro, D. (November, 2020). "Total Worker Health Leadership Workshop." Virtual workshop for 14 leaders from diverse industries hosted by the Center for Health, Work & Environment.
- 8. **Schwatka, NV.**, Tenney, L., Newman, L., & Shapiro, D. (April, 2020). "Total Worker Health Leadership Workshop." Virtual workshop for 25 University of Colorado School of Public Health leadership.
- 9. **Schwatka**, **NV.** (September, 2018). "Total Worker Health." Presentation for Pinnacol Assurance construction policy holders, Denver, CO.
- 10. **Schwatka, NV.** (August, 2018). "Total Worker Health Leadership Lab." Pre-event workshop during the 5<sup>th</sup> Annual Health Links Event, Parker, CO.
- 11. **Schwatka, NV.** (September, 2017). "Creating a sustainable culture of health and safety." Fall Workers' Compensation Series organized by Pinnacol Assurance and Network Insurance Services, Eagle, CO.
- 12. Newman, L, **Schwatka**, **NV**, Brown, C, Thompson, J, Scott, J. (Classes of 2016-2017 and 2017-2018). "Working for health: Inspiring employee and organizational wellbeing." Developed and delivered health and safety leadership training in the fall and spring, University of Colorado Excellence in Leadership Program, Denver, CO.
- 13. **Schwatka, NV.** (August, 2017). "Public health at work." ColoradoSPH New Student Orientation, Aurora, CO.
- 14. **Schwatka, NV.** (July and August, 2017). "Creating a sustainable culture of health and safety." Pinnacol Assurance Risk Management Symposium, Grand Junction, CO and Loveland, CO.
- 15. **Schwatka, NV.** (April, 2017). "Health and productivity at work." Denver Metro Chamber of Commerce, Healthcare Subcommittee, Denver, CO.
- 16. **Schwatka**, **NV.** (April, 2017). "Occupational health and safety." EC Electric's foremen safety training, Grand Junction, CO.

- Schwatka, NV. & Crawmer, J. (April, 2017). "Foundations for Safety Leadership." Pinnacol Assurance Risk Management Symposium for Construction Companies, Denver, CO.
- 18. **Schwatka, NV.** (October, 2016). "Developing Safety Leadership Skills to Prevent On-the-Job Injuries and Fatalities." Tilt-up Concrete Association Conference and Expo, Denver, CO.
- 19. **Schwatka, NV.** (October, 2016). "Foundations for Safety Leadership." Poudre Valley Rural Electrical Association, Annual Employee Training Event, Fort Collins, CO.
- 20. **Schwatka, NV.** (June, July, and August, 2016). "Foundations for Safety Leadership." Pinnacol Safety Symposiums, Denver, CO, Grand Junction, CO and Colorado Springs, CO.
- Schwatka, NV. (June, 2016). "A preview of a new, interactive training module for enhancing jobsite safety leadership." Wyoming Workforce and Safety Summit, Cheyenne, WY.
- 22. **Schwatka, NV.** (May, 2016). "A preview of a new, interactive training module for enhancing jobsite safety leadership." Oral presentation at the Rocky Mountain Safety Conference, Denver, CO.
- 23. **Schwatka, NV.** (October, 2014). "Injury prevention in the construction industry: What role do safety leaders play?" Injury and Violence Seminar Series, Pediatric Injury Prevention, Education, and Research (PIPER) Program. University of Colorado, Anschutz Medical Campus, Aurora, CO.
- 24. **Schwatka, NV.** (April, 2014). "Safety culture, leadership, and worker health and safety." Boeing Corp. Health and Safety team, Salt Lake City, UT.

### **National**

- Schwatka, N.V. & Tenney, L. (November, 2023). Luncheon tutorial: Partnering with organizations in OHP research and practice. 15<sup>th</sup> AP Work, Stress, & Health Conference, Virtual.
- 2. **Schwatka, N.V.** (December, 2022). Total Worker Health® Learning Lab Leadership Training and Buy-in. CPH-NEW Total Worker Health Learning Lab. Invited presentation.
- 1. **Schwatka, N.V.** (July, 2022). Mental health emergency preparedness for the public school workforce. Invited presentation, NIOSH Center's Meeting, Virtual.
- 2. **Schwatka, N. V.** (February, 2022). <u>How to create leadership support in small business</u>. Invited presentation, NYNJ ERC Occupational Health and Safety Center 42<sup>nd</sup> Annual Scientific Meeting, Virtual.
- 3. **Schwatka, N. V.** (May, 2021). Interventions to foster leadership for safety, health, and well-being in small business. Invited presentation, NIOSH NORA Traumatic Injury Prevention Council, Virtual.
- 4. **Schwatka, N. V.** (November, 2020). "<u>How Small Businesses Should Engage Employees to Achieve Total Worker Health</u>." Invited presentation, Health Links Webinar Series, Virtual.
- Schwatka, N. V. (October, 2020). "Construction Leadership Skills for Managing Stress During the COVID-19 Pandemic." Invited presentation, CPWR: Center for Construction Research and Training COVID-19 Webinar, Virtual.
- 6. **Schwatka, N. V.** (September, 2018). "Evaluation of the Foundations for Safety Leadership training module." Invited presentation, 11<sup>th</sup> Annual Western States Occupational Health Network (WestON) conference, Denver, CO.
- 7. **Schwatka**, **N. V.** & v.S. Brockbank, C. (August, 2018). "Health Risk Management with a Colorado Workers' Compensation Carrier." Invited presentation for a special

- Total Worker Health educational track, 30<sup>th</sup> Annual Workers' Compensation Institute Safety and Health Conference, Orlando, FL.
- 8. **Schwatka, N. V.** (April, 2016). "Ergonomics climate." Invited Webinar presentation for WORKSAFE IOWA: OSH Priority Network, University of Iowa, Iowa City, IA.
- 9. **Schwatka, N. V.** (September, 2015). "Construction safety leadership training project." Invited presentation, 8<sup>th</sup> Annual Western States Occupational Health Network (WestON) conference, Denver, CO.
- Newman, L., Tenney, L., Schwatka, N. V. (October, 2014). "Creating healthy small businesses: Engaging and growing promising practices for health and safety." Invited Pre-conference workshop, National Institute for Occupational Safety and Health's 1<sup>st</sup> International Symposium to Advance Total Worker Health, Bethesda, MD.

### International

- 1. **Schwatka, NV.** (March, 2012). "Safety Culture: Origins & applications." Guest lecture, University of Sassari Department of Agriculture. Sassari, Italy.
- 2. **Schwatka, NV.** (March, 2012). "Safety Culture: Origins & applications." Occupational Health Service, ASL di Sassari, Italy.
- 3. Hoffmeister, K & **Schwatka**, **NV.** (June, 2012). "Ergonomics Culture at John Deere." Annual International John Deere Ergonomics Conference, Des Moines, IA.

### **XI. TEACHING**

Dr. Schwatka has developed and directed courses in Total Worker Health and currently directs the Department's TWH Certificate Program and is the director of the NIOSH MAP ERC's TWH Certificate Program. She proposed and developed new course formats to meet the needs of the different education programs her department operates. She is passionate about giving students opportunities to apply knowledge out in the community through mentored field work. Outside of her Department, she regularly guest lectures in undergraduate and graduate classes at the University of Colorado Denver and Colorado State University.

# **Training grants**

07/01/2020 - CDC/NIOSH T42 OH009229

06/30/2025 Newman (PI)

"Mountain and Plains Education and Research Center (MAP ERC)"

To train future occupational health and safety professionals.

Role: Director of the Certificate in Total Worker Health Program

# **Training program leadership**

Colorado School of Public Health

2021 – Present NIOSH MAP ERC (Training program grant) – Certificate in Total

Worker Health Program Director

2021 – Present Environmental & Occupational Health Department – Certificate in Total

Worker Health Director

2018 – 2020 Environmental & Occupational Health Department – Certificate in Total

Worker Health Co-director

### Courses developed and taught

Colorado School of Public Health

2022 – Present EHOH 6639 Occupational health psychology. Online 3 credit hour

course for MPH students, Certificate in Total Worker Health students,

	and Occupational medicine residents/fellows. Role: Course developer, director, and instructor, Fall, average 20 students per year
2018 – Present	EHOH 6636 Introduction to occupational safety & ergonomics. Hybrid 3 credit course for MPH students. Role: Course developer, director and instructor Spring, average 5 students per year
2018 – Present	EHOH 6629 Introduction to occupational safety & ergonomics. Online 2 credit course for occupational medicine residents and Certificate in Total Worker Health students. Role: Course developer, director and instructor  Spring, average 5 students per year
2017 – 2019	EHOH 6634 Spectrums of professions in health protection and health promotion. 1 credit online course. Role: Course director and Instructor Fall, average 10 students per year
2014, 2017 & 2019	EHOH 6630 Interdisciplinary symposium. 1 credit in-person and field experience. Role: Interdisciplinary course team preceptor Spring, average 6 students per year
2016	EHOH 6629 Introduction to occupational safety & ergonomics. 2 credit hybrid course. Role: Course director and instructor Spring, 12 students

# Occasional lecturer

Colorado School of Public Health

2023 – Present	EHOH 7401 Climate change and worker health. Instructor: Jamie Butler-Dawson and Mike Van Dyke. Role: Guest lecturer
2021 – Present	EHOH 6614 Introduction to Environmental and Occupational Health. Instructor: John Adgate. Role: Guest lecturer
2021 – Present	EHOH 6601 Public Health Concepts for Non-MPH Students. Instructor: Katherine Dickinson. Role: Guest lecturer
2020 - Present	EHOH 6634 Spectrums of professions in health protection and health promotion. Instructor: Jamie Butler-Dawson. Role: Guest lecturer
2018	EPI Injury and Violence Epidemiology and Prevention. Instructor: Dawn Comstock, Department of Epidemiology. Role: Guest lecturer
2016 – Present	EHOH 6628 Workplace health protection and health promotion. In- person course. Instructor: Lee Newman & Liliana Tenney (2016/2017), Joshua Scott (2018-2019), Liliana Tenney (2021), Department of Environmental and Occupational Health. Role: Guest lecturer
2015	EHOH 6631 Occupational Medicine Residency Summer Lecture Series. Role: Guest lecturer

University of Colorado, Denver

2017 – 2019 PBHL 2020 Introduction to Environmental Health. Instructor: Lisa

McKenzie (2017 & 2019), Sara Paul (2018) Department of Environmental and Occupational Health. Role: Guest lecturer

Colorado State University

2021	Undergraduate Occupational Health Psychology. Instructor: Gwen Fisher. Role: Guest lecturer
2021 - Present	ERHS 658 Environmental and Occupational Epidemiology. Instructor: Maggie Clark. Role: Guest lecturer
2021 - Present	ERHS 536 Occupational Health. Instructor: Stephen Reynolds. Role: Guest lecturer
2017 - Present	ERHS Spectrums of Professions in Protecting and Promoting Worker Health. Instructor: Gwen Fisher. Role: Guest lecturer
2010 – 2012	ERHS 540 Ergonomics. Instructor: John Rosecrance, Department of Environmental and Radiological Health Sciences. Role: Guest lecturer
Other Universities	
2022	University of Arkansas. EXCS/MGMT Special topics   Health in the workplace. Undergraduates. Introduction to Total Worker Health. Instructor: Kaitlin Gallagher. Role: Guest lecturer
2022	University of Maryland School of Public Health. Occupational health course. Undergraduates. Introduction to Total Worker Health. Instructor: Kate McPhaul. Role: Guest lecturer.

# Mentor on research and practice projects

Colorado School of Public Health

2016 – 2020	Erin Shore, MPH, Professional Research Assistant, University of Colorado, Colorado School of Public Health, Center for Health, Work & Environment. Erin worked on two multi-year studies that I project managed. We published 13 papers together, and she was the first author on 2 of them.  Role upon leaving the Center: Epidemiology PhD student at University of Carolina Chapel Hill.
2017 – 2018	Eric Lucas, MPH Candidate, University of Colorado, Colorado School of Public Health. "Extending occupational injury surveillance using the Colorado trauma registry."  Role upon graduation: Data coordinator for the Health Facilities and Emergency Medical Services Division, Colorado Department of Public Health and Environment
2017 – 2018	Julia Newman, MS-4, University of Colorado School of Medicine.  "Organizational Total Worker Health practices and employee heath."  Role upon graduation: Medical resident, Boston University
2017 – 2018	Courtland Keteyian, MD, MBA, MPH. University of Colorado, Colorado School of Public Health, Occupational and Environmental Medicine Fellow. "Predictors of repeated workers' compensation claims." We published one publication together.  Role upon graduation: Medical Director, Prevention & Community Health, Jackson Health Network, Jackson County Health Department
2021 – 2023	Matthew Schilz. University of Colorado, Colorado School of Public Health and University of Denver, School of Social Work. Matthew

worked as a professional research assistant with me, resulting in one peer reviewed publication and another in preparation.

Role upon graduation: Family stabilization specialist,

International Rescue Committee.

Amanda Skidmore. MPH Candidate, University of Colorado, Colorado 2022 - Present

School of Public Health, "Total Worker Health in healthcare."

2023 - Present Miranda Dally, MS. DrPH Candidate, University of Colorado, Colorado

> School of Public Health. Mentor on pilot grant that Miranda received. "Heatwaves, Traumatic Injuries, and Barriers to Heat Safety Program

Implementation."

### **DrPH** dissertation committee

Colorado School of Public Health

2022 - Present Committee Chair: Cedra Goldman, AIA, LEED AP, WELL AP,

> MPH. University of Colorado, Colorado School of Public Health, DrPH in Environmental and Occupational Health. "Built environment and

human health amongst nursing homes."

2023 - Present Committee Member: Kyla Hagan-Hines, MPH. University of Colorado,

Colorado School of Public Health, DrPH in Community and Behavioral Health. "The role of employer contracts and operational environments

in contractor delivery driver safety in the U.S."

#### **DrPH Academic Advisor**

Colorado School of Public Health

2024 - Present Patrick Ephraim, MPH. University of Colorado, Colorado School of

Public Health, DrPH in Environmental and Occupational Health.

### **MPH Academic Advisor**

Colorado School of Public Health

2018 - Present	Andy Sirois, MPH Candidate in Environment and Occupational Health
2018 – 2020	Ashley Brubaker, MPH Candidate in Environment and Occupational Health
2018 - Present	Brett Turner, MPH Candidate in Environment and Occupational Health
2018 – 2019	Samira Fanga, MPH Candidate in Environment and Occupational Health
2019 – Present	Julie Brungardt, MPH Candidate in Environment and Occupational Health / Certificate in Total Worker Health
2020 – 2022	Jason Youngsmith, MPH Candidate in Environment and Occupational

Health 2022 - 2023Corey Buchanan, MPH Candidate in Environment and Occupational

Health

2022 - Present John Wortman, MPH Candidate in Environment and Occupational

Health

2023 - Present Kristen Autret, MPH Candidate in Environment and Occupational

Health / Certificate in Total Worker Health

2023 - Present Parveneh Torkashvand, MPH Candidate in Environment and Occupational Health Certificate in Total Worker Health Academic Advisor 2019 - 2019Deborah Nielson, Certificate in Total Worker Health 2019 - 2021Obi Ngozi, Occupational & Environmental Medicine Resident / Certificate in Total Worker Health (advisor for certificate only) 2019 - 2020Sarah Levine, MPH Candidate in Environment and Occupational Health / Certificate in Total Worker Health (advisor for certificate only) 2019 - 2021Penny Petrowski, Certificate in Total Worker Health Sarah Boland, DrPH Candidate in Community and Behavioral Health / 2020 - 2022Certificate in Total Worker Health (advisor for certificate only) Libby Harris, MPH in Health Systems, Management & Policy / 2020 - 2021Certificate in Total Worker Health (advisor for certificate only) 2020 - 2021Beth Watts, MPH in Community and Behavioral Health / Certificate in Total Worker Health (advisor for certificate only) 2021 - 2022Elizabeth Boland, MPH in Community and Behavioral Health / Certificate in Total Worker Health (advisor for certificate only) David Shapiro, Certificate in Total Worker Health 2019 - 2022Elizabeth Esty, Occupational & Environmental Medicine Resident / 2021 - 2022Certificate in Total Worker Health (advisor for certificate only) Heather Earl. Certificate in Total Worker Health 2022 - 20232022 - 2022Eric Randleman, Certificate in Total Worker Health 2022 - Present Joe Butterfield, MPH Candidate in Environment and Occupational Health / Certificate in Total Worker Health (advisor for certificate only) Amanda Skidmore, Certificate in Total Worker Health 2022 - 20222022 - Present Patti Corcoran, Certificate in Total Worker Health 2022 - Present Rachel Ain, Occupational & Environmental Medicine Resident / Certificate in Total Worker Health (advisor for certificate only) Judith Brutus-Lestin, , MPH Candidate in Environment and 2022 - Present Occupational Health / Certificate in Total Worker Health (advisor for certificate only) 2023 – Present Uriel Gastelum, Certificate in Total Worker Health Jared Schenfledt, MPH Candidate in Environment and Occupational 2023 - Present Health / Certificate in Total Worker Health (advisor for certificate only) 2023 Nancy Anheirer, Certificate in Total Worker Health 2023 - Present Ruby Savage, Certificate in Total Worker Health

2023 – Present	Karely Villareal-Hernandez, MPH Candidate in Environment and Occupational Health / Certificate in Total Worker Health (advisor for certificate only)
2023 – Present	Amanda Rivera, MPH Candidate in Leadership in Public Health / Certificate in Total Worker Health (advisor for certificate only)
2023 – Present	Cameron Malby, MPH Candidate in Environment and Occupational Health / Certificate in Total Worker Health (advisor for certificate only)
2023 – Present	Ana de Oliveira Pereira, Occupational & Environmental Medicine Resident / Certificate in Total Worker Health (advisor for certificate only)
2023 - Present	Erin Bammann, Occupational & Environmental Medicine Resident / Certificate in Total Worker Health (advisor for certificate only)
2024 - Present	Nick Williams, Certificate in Total Worker Health
2024 - Present	Amy Schamberg, Certificate in Total Worker Health
2024 - Present	Thomas McKinney, Certificate in Total Worker Health
2024 - Present	Lisa Gonzalez, MPH, Certificate in Total Worker Health
2024 - Present	Kelsey Townsent, MS, Certificate in Total Worker Health
2024 - Present	Stephen Mehay, MS CIH, Certificate in Total Worker Health

# Other teaching activities

# Continuing education

Continuing education		
2023	University of Colorado IMSS Total Worker Health® Training. Mexico Institute of Social Security. Trained 199 occupational safety and health professionals and doctors over a two-week period in-person.  Role: Module 2 - TWH Culture & Leadership content developer and trainer	
2022	Certificate in Total Worker Health Program, Total Worker Health Peer Learning Series for students, alumni, and faculty. Transitioned into a Society for Total Worker Health activity in 2023. Role: Organizer and moderator	
2021 – Present	The Total Worker Health Professional Program (TWH <i>pro</i> ) at the Center for Health, Work & Environment – Online 6 hour course Role: Training content lead developer and evaluator	
2019 – Present	Total Worker Health Leadership Programs at the Center for Health, Work & Environment – live and online courses Role: Training content lead developer & course director for CU SkillSoft leadership training and domestic leadership programs delivered to public and private organizations. These trainings	

were also adapted for a large agro-business in Latin America.

# XII. RESEARCH RECORD

Dr. Schwatka's research focuses on Total Worker Health surveillance, intervention development and evaluation, and translation of research into practice. Currently, she the Research Core Director of the Center for Health, Work & Environment and is a co-investigator on CDC/NIOSH projects focused on intervention development and evaluation and surveillance. As a researcher, she aims to understand how to develop practical organizational-level interventions that improve the working conditions of high risk populations, such as construction workers and small businesses.

# Center leadership

2021 – Present Research Core Director

Center for Health, Work & Environment Colorado School of Public Health

#### **Grants & Contracts**

### **Current Research & Educational Program Support**

09/01/23 – CPWR: The Center for Construction Research and Training

08/31/34 in-kind effort

Dally (PI)

"Heatwaves, Traumatic Injuries, and Barriers to Heat Safety Program

Implementation" Role: Mentor

The goal of this research is to understand whether heatwaves are associated with construction worker injury in Colorado and

to determine barriers to employer heat safety program

implementation.

06/01/23 – American Medical Association in-kind effort

05/31/24 Burden (PI)

"EPIC-WELL: Electronic Performance Indicators for Clinical Workload

and Physician Well-being in Inpatient Settings"

Role: Co-I

Electronic Health Record Use Metrics Research Agreement.

02/01/23 – OSHA \$41,137.35

01/31/25 ERG Consulting (PI)

"Fostering Workplace Safety Culture Change in response to the

COVID-19 Pandemic" Role: Sub-contract PI

The goal of this project is to develop and release a workplace culture change program to promote safety as a core value improving organizational resilience. This new program will complement and enhance OSHA's existing Recommended

Practices for Safety and Health Programs.

03/15/22 – CDC/NIOSH \$65,300

03/14-26 Ramirez-Cardenas (PI at NIOSH)

"Assessing Fatigue and Fatigue Management in U.S. Onshore Oil and

Gas Extraction"

Role: Temporary assignment under the Intergovernmental Personnel

Act (IPA) of 1970

The goals of this project are to: better understand the extent to which fatigue and its antecedents are affecting U.S. onshore oil and gas extraction (OGE) workers, especially those employed by small contractor companies; identify worker and work design factors to consider when developing and implementing fatigue management strategies among contractors in the OGE industry; and determine the state of Fatigue Risk Management Systems (FRMS) and other fatigue mitigation strategies in place for participating companies and if these strategies are associated with better safety outcomes

07/01/07 -CDC/NIOSH T42 OH009229

\$28,829,762

06/30/25 Newman (PI)

"Mountain and Plains Education and Research Center"

Role: Certificate in Total Worker Health Program Director

The major goal of the MAP ERC is to improve occupational and environmental health through education, research, and community partnership.

CDC/NIOSH U19 OH011227 09/01/16 -

\$11,864,125

08/31/26 Newman (PI)

"Center for Health, Work & Environment"

Role in First 5 years:

Co-I on a R01-level "Small+Safe+Well" intervention study

Role in Second 5 years:

Research Core Director, Pilot Project Program Director, & R21level Research Project Co-PI on mental health integrated emergency preparedness for the public school workforce

The goal of the Center is to advance the overall safety, health and well-being of workers in Federal Health Region VIII and the nation, through transdisciplinary research, effective interventions, outreach and communications, education/training, and rigorous evaluation that inform improvements in all of the above.

# Pending research support

09/01/2024 -AHRQ 08/31/2026

\$99,405

Schwatka (PI)

"Organizational strategies to support community health center wellbeing"

Role: PI

We aim to address the work environment of federally qualified health centers (FQHC) where critically important care is given to underserved populations who often have multiple chronic conditions. These centers struggle with employee retention, which leads to healthcare access and quality challenges for underserved patients. We propose a multi-method, multi-level investigation of FQHCs to evaluate the safety, health and well-being needs of their workforce to encourage retention.

07/01/2024 - 06/30/2027

Colorado Department of Public Health & Environment \$541,045 Schwatka (PI)

"PATHs to health equity in the early childhood education workforce (PATH)"

Role: Principal investigator

The long-term vision of this project is to utilize an exploratory, community-engaged approach to assess and implement policies and practices that promote healthy and safe work environments in Head Start ECE settings. Our proposed strategic planning process will lead to the implementation of multi-level solutions (i.e., solutions that the individual can use as well as solutions that ECE centers and the broader community can use) to mitigate the detrimental impacts of chronic mental and physical health conditions and promote health equity among the ECE workforce employed in Head Start settings. This in turn will improve the quality of care the children in these settings receive thus leading to improved health and developmental outcomes and fostering health equity throughout the life course.

09/01/2024 - 08/31/2029

NIH/NICHD

\$3,344,513

Schwatka, Puma, Farwell (M-Pls)

"Pathways Associated with Total Health of the ECE Workforce: Longitudinal Exploration of Job Demands, Resources, and Health Disparities in Head Start Settings (PATH) Study" Role: Co-PI

The early care and education (ECE) workforce provides care for nearly 1 million children living in poverty in the United States annually. Unfortunately, this workforce suffers from disproportionately high rates of physical and mental health chronic conditions, thereby detrimentally impacting their ability to provide high quality education to the young children in their care. Extensive job-related demands, coupled with resource deficits, may contribute to these health disparities and high turnover rates in the ECE workforce. As such, the overarching goal of the study is to use a community-engaged approach to conduct a prospective longitudinal study by recruiting 800 Head Start ECE staff in Colorado, Maryland, and North Carolina to investigate pathways between job-related, demands, multi-level resources and health disparities over time.

09/01/2024 - 08/31/2029

CDC/NIOSH/R01 level grant as part of a Center application

\$993,087

Schwatka (PI)

"Collaborative Leadership for Safety and Health in Construction" Role: Principal investigator

The goal of this grant is to develop and evaluate a toolkit to help construction businesses develop and implement health, safety, and well-being policies and procedures using collaborative leadership between management and workers. We aim to disseminate the toolkit via partnership with OSHA as well as other industry stakeholders.

7/1/2023- CDC/NIOSH/R01 \$1,192,809

6/30/2026\* Burden (PI)

"GrittyWork: A Hospitalist Worker Safety Management Platform to

\*This grant will be Detect Clinician Harm and Optimize Worker Outcomes"

reviewed Summer Role: Co-I

2024 due to The goal of this grant is to develop and test a surveillance delays in NIOSH system to detect and report on health care worker burnout.

budgets

# **Completed Research & Educational Program Support**

### **During graduate school**

08/15/09 – Fellowship T42 OH009229

08/15/13 CDC/NIOSH

Mountain & Plains Education and Research Center

Role: Fellowship grant trainee in the Ergonomics & human factors

program

10/01/10 – CDC/NIOSH T42 OH009229 \$20,000

06/30/12 Hoffmeister (PI)

Mountain and Plains Educational Research Center "Ergonomic climate in organizations: Development of an

assessment tool" Role: Co-Investigator

The goal of this project was to develop and evaluate a new measure of organizational climate, ergonomics climate, which is

similar to the construct of safety climate.

10/01/10 – CDC/NIOSH T42OH009229 \$10,000

06/30/11 Schwatka (PI)

Mountain and Plains Educational Research Center

"Impact of an aging workforce on workers' compensation (WC)

claims"

Role: Principal Investigator

The goal of this project was to utilize over 100,000 workers'

compensation claims to investigate the impact of the

construction industry's aging workforce on injury and illness

and their associated costs.

12/01/10 - CDC/NIOSH/CPWR OH009762 \$30,000

11/30/11 Rosecrance (PI)

"The role of aging on the type, nature and cost of construction

iniuries"

Role: Co-Investigator – Project Director

The goal of this project was to utilize over 100,000 workers'

compensation claims to investigate the impact of the

construction industry's aging workforce on injury and illness

and their associated costs.

10/01/11 – CDC/NIOSH T42 OH009229

\$5.000

06/30/12 Schwatka (PI)

Mountain and Plains Educational Research Center

"Impact of an aging workforce on workers' compensation (WC)

claims"

Role: Principal Investigator

The goal of this project was to utilize over 100,000 workers'

compensation claims to investigate the impact of the

construction industry's aging workforce on injury and illness

and their associated costs.

# Since joining University of Colorado Anschutz Medical Campus

03/01/11- Pinnacol Assurance, Contract

\$965,268

01/01/17 Newman (PI)

"Health Risk Management Project"

Role: Co-Investigator

The major goal of this project is to conduct a cohort-referent study to determine if health promotion interventions in small

businesses improve worker health and a reduction in

workers' compensation injury claims and costs. Sub-goals of this project include investigating the interaction between health, safety and productivity at work via predictive

modeling.

09/01/14- CDC/NIOSH/CPWR U60 OH009762

\$750,000

08/31/19 Goldenhar & Johnson (Pls)

"Enhancing safety climate through leadership"

Role: Consortium Co-Investigator

The goal of this project is to develop and evaluate a safety leadership training program for construction site-supervisors, and to disseminate this training via the OSHA 30 course throughout the United States. This was an R01-level grant

part of a Center grant to NIOSH.

01/01/15 – Pinnacol Assurance, Contract

\$275,000

06/30/17 Schwatka (PI)

"Health risk and workers' compensation calculator"

Role: Principal investigator

The goal of this project is to develop and evaluate an interactive, online calculator for businesses to learn how employee health risk impacts the workers' compensation usage.

See Products of Scholarship Section for link to website.

01/01/17- Pinnacol Assurance, Contract

12/31/17 Newman (PI)

"Total Worker Health Collaborative Research"

Role: Co-Investigator

The major goal of our collaborative research scope of work with Pinnacol Assurance is to develop predictive models of workers' compensation claims and productivity at work, evaluate health and safety programs offered to policyholders and provide insight analyses for a variety of business groups within Pinnacol

Assurance.

05/01/18- Pinnacol Assurance Foundation \$20,000

04/30/19 Tenney & Schwatka (Co-Pls)

"Total Worker Health® Leadership Training"

Role: Co-PI

The goal of this project is to develop and pilot TWH leadership training that can be delivered across multiple industries.

05/01/19- Pinnacol Assurance Foundation \$25,000

04/30/20 Tenney & Schwatka (Co-Pls)

"Total Worker Health® Leadership Training"

Role: Co-PI

The goal of this project is to develop and pilot TWH leadership

training for specific industries.

07/07/2019 – CDC/NIOSH/K01 \$320,710

06/30/2023 Schwatka (PI)

"Longitudinal study of Total Worker Health among small enterprises"

Role: Principal investigator

The goal of this career development award is to simultaneously provide additional training in Total Worker Health, business, and

longitudinal data analysis as well as contribute to an

understanding of how small business organizational support for

Total Worker Health programming impacts worker health,

safety, and wellbeing outcomes.

2023 Instituto Mexicano de Seguro Social's (IMSS) \$100,000

Newman (PI)

"Certificate in Total Worker Health"
Role: Course development and delivery

The goal of this work was to educate 199 Mexican safety professionals and occupational medicine doctors on the TWH

approach.

### XIII. BIBLIOGRAPHY

1. Number of original articles in peer-reviewed journals: 38 First author: 21

2. Number of books: 0

- 3. Number of other publications (scholarly reviews, symposium papers, editorials, book chapters and proceedings): 3
- 4. Number of published or presented scientific abstracts: 60 Refereed abstracts: 60
- 5. Letters-to-the-editor, technical reports, other publications: 8
- 6. Products of scholarship: 8

### **Original Peer Reviewed Publications**

\*indicates publication with students/fellow trainee

- Schwatka, NV, Butler, LM, & Rosecrance, J. C. (2012). An aging workforce and injury in the construction industry. Epidemiologic Reviews, 34(1): 156-157. PMC7735369
- Schwatka, NV, Butler, LM, & Rosecrance, J. C. (2013). Age in relation to worker compensation costs in the construction industry. American Journal of Industrial Medicine, 56(3), 356-366. PMCID: PMC4476058
- 3. Paulsen, R\*, **Schwatka, NV**, Gober, G\*, Gilkey, D, Anton, D, & Rosecrance, J. (2014). Cyclic and non-cyclic task evaluation using the Hand Activity Level in a manufacturing setting. International Journal of Industrial Ergonomics, 44(1), 32-38. PMCID: PMC4480210
- 4. Hoffmeister, K\*, Gibbons, A, **Schwatka, NV**, Rosecrance, J. (2015). Ergonomics climate assessment: A measure of operational performance and employee wellbeing. Applied Ergonomics, 50, 160-169.
- Schwatka, NV, Hecker, S, Goldenhar, LM. (2016). Defining and measuring safety climate: A review of the construction industry literature. Annals of Occupational Hygiene. 60(5): 537-550. PMC7778735
- Schwatka, NV, Rosecrance, J. (2016). Safety climate and safety behaviors in the construction industry: The importance of co-workers commitment to safety. Work: A Journal of Prevention, Assessment & Rehabilitation, 54(2), 401-413. PMC7778733
- 7. **Schwatka, NV**, Atherly, A, Dally, MJ, Fang, H, vS Brockbank, C, Tenney, L, Goetzel, RZ, Jinnett, K, Witter, R, Reynolds, S, McMillen, J, Newman, L. (2017). Health risk factors as predictors of workers' compensation claim occurrence and cost. Occupational and Environmental Medicine. 74(1): 14-23. PMCID: PMC5241501
- 8. Jinnett, K, **Schwatka**, **NV**, Tenney, L, vS Brockbank, C, Newman, L. (2017). Chronic Conditions, Workplace Safety, And Job Demands Contribute To Absenteeism And Job Performance. Health Affairs(Millwood). 36(2): 237-244.
- 9. **Schwatka, NV**, Shore, E, Atherly, A, Weitzenkamp, D, Dally, MJ, vS Brockbank, C, Tenney, L, Goetzel, RZ, Jinnett, K, McMillen, J, Newman, LS. (2018). Reoccuring injury, chronic health conditions, and behavioral health: Gender differences in the causes of workers' compensation claims. Journal of Occupational and Environmental Medicine. 60(8): 710-716. PMCID: PMC7082842
- Schwatka, NV, Tenney, L, Dally, M, Scott, J, Brown, C, Weitzenkamp, D, Shore, E, Newman, L. (2018). Small business Total Worker Health: A conceptual and methodological approach to facilitating organizational change. Occupational Health Sciences. 2(1): 25-41. PMCID: PMC6363124
- 11. Schwatka, NV, Smith, D,\* Weitzenkamp, D, Atherly, A, Dally, MJ, vS Brockbank, C, Tenney, L, Goetzel, RZ, Jinnett, K, McMillen, J, Newman, L. (2018). The impact of worksite wellness programs by size of business: A three-year longitudinal study of participation, health benefits, absenteeism, and presenteeism. Annals of Work Exposures and Health. 62(Supplement\_1): S42-S54. PMCID: PMC7065409
- 12. Thompson, J\*, **Schwatka, NV**, Tenney, L, Newman, L. (2018). Total Worker Health: A small business leader perspective. International Journal of Environmental Research and Public Health. 15(11): 2416. PMCID: PMC6265998
- 13. **Schwatka, NV**, Tenney, L, Dally, M, v.S. Brockbank. (2019). Health risk calculator: An online, interactive tool to estimate how health impacts workers' compensation claim incidence and cost. Journal of Environmental and Occupational Medicine. 61(7): 597-604. PMCID: PMC6602816
- 14. Keteyian, C\*, **Schwatka, NV**, Dally, M, Shore, E, Tran, M, Weitzenkamp, D, & Newman, L. (2019). The impact of industry and body part injured on repeat workers'

- compensation claims. American Journal of Industrial Medicine. 62(8): 680-690. PMCID: PMC7441733
- Goldenhar, LM, Schwatka, NV, & Johnson, S. (2019). Leadership Skills for Strengthening Jobsite Safety Climate. Journal of Safety Research. 70: 263-271. PMC7778734
- Schwatka, NV, Goldenhar, LM, Johnson, S, Beldon, M, Tessler, J, Dennerlein, J, Fullen, M, Treu, H. (2019). A training intervention to improve frontline construction leaders' safety leadership practices and overall jobsite safety climate. Journal of Safety Research. 70: 253-262. PMCID: PMC7076738
- 17. Shore, E., **Schwatka**, **NV**, Dally, M, Brown, C, Tenney, L, Newman, LS. (2020). Small business employees' perceptions of leadership are associated with safety and health climates and their own behaviors. Journal of Environmental and Occupational Medicine. 62(2): 156-162. PMCID: <u>PMC7363040</u>
- Schwatka, NV, Sinclair, R, Fan, W, Dally, M, Shore, E, Brown, C, Tenney, L, Newman, LS. (2020). How does organizational climate motivate employee safe and healthy behavior in small business? A Self Determination Theory perspective. Journal of Environmental and Occupational Medicine. 62(5): 350-358. PMCID: PMC7225023
- 19. **Schwatka, NV**, Dally, M, Tenney, L, Shore, E, Brown, C, Newman, LS. (2020). Total Worker Health leadership and business strategies are related to safety and health climates in small business. International Journal of Environmental Research and Public Health. *17*(6), 2142. PMCID: PMC7143812
- Schwatka, NV, Goldenhar, LM, Johnson, S (2020). Change in frontline supervisors' safety leadership practices after participating in a leadership training program: Does company size matter? Journal of Safety Research. 74: 199-205. PMCID: PMC7780528
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- 22. **Schwatka**, **NV**, Smith, DE,\* Golden, A, Tran, M, Newman, LS, Craigle, D. (2021). Development and validation of a diabetes risk score among two populations. PLoS ONE. 16(1): e0245716. PMCID: PMC7833146
- 23. Jaramillo, D, Krisher, L, \* **Schwatka, NV,** Tenney, L, Fisher, GG, Clancy, RL, Shore, E, Asensio, C, Tetreau, S, Castrillo, M, Amenabar, I, Cruz, A, Pilloni, D, Zamora, M, Butler-Dawson, J, Dally, M, Newman, LS. (2021). International Total Worker Health: Applicability to Agribusiness in Latin America. International Journal of Environmental Research and Public Health. 18: 1-16.
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- 26. **Schwatka, NV**, Dally, M, Shore, E, Dexter, L, Tenney, L, Brown, CE, Newman, LS. (2021). Profiles of Total Worker Health in United States small business. BMC Public Health. 21(1010). PMCID: PMC8164062
- 27. Shore, E, Tenney, L, **Schwatka, NV**, Dally, M, Dexter, L, Brown, CE, Newman, LS. (2021). A pilot study of changes in Total Worker Health® policies and programs and

- associated changes in safety and health climates in small business. American Journal of Industrial Medicine. 64(12): 1045-1052. PMCID: PMC8989365
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- 33. Kunz, JJ\*, Fisher, GG, Ganster, DC, Gibbons, AM, Graham, DJ, **Schwatka, NV**, Dally, MJ, Shore, E, Brown, CE, Tenney, L, Newman, LS. (2023). The Relationship Between Stress and Sleep Sufficiency in the Context of Varied Workplace Social Support. JOEM. 65(9): 769-774.
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- 37. Westergaard, S, Boden, K, Astik, G, Bowling, G, Keniston, A, Linker, A, Sakumoto, M, **Schwatka**, **N**, Auerbach, A, Burden, M. (in press). Impact of Billing Reforms on Academic Hospitalist Physician and Advanced Practice Provider Collaboration: A Qualitative Study. Journal of Hospital Medicine.
- 38. Burden, M, Astik, G, Auerbach, A, Bowling, G, Kangelaris, K, Kenison, A, Kochar, A, Leykum, L, Linker, A, Sakumoto, M, Rogers, K, **Schwatka, N**, Westergaard, S. (in press). The Administrative Harm Project: Collaborative Approaches to Identifying and Reducing Administrative Harm in Healthcare Systems: A Qualitative Study from 32 Organizations. JAMA Internal Medicine.

### **Book chapters**

- 1. **Schwatka, NV,** Tenney, L, Newman, LS (2019). Health protection and health promotion in small business. In Burke, R. & Richardsen, A. (Eds.), Increasing Occupational Health and Safety in Workplaces: Individual, Work, and Organizational Factors. Edward Elgar Publishing: Cheltenham, UK.
- Schwatka, NV & Newman, LS (2021). Total Worker Health. In LaDou and Harrison (Eds.), Current Occupational & Environmental Medicine, Sixth Edition, McGraw Hill: New York.
- 3. Tenney, L., Brown, CE., **Schwatka, NV.** (2023). Public Health Practice for Prevention. In Tetrick, L, Fisher, G, Ford, M, Quick, JC. (Eds.), Handbook of Occupational Health Psychology, Third Edition.

# **NIOSH Science Blogs**

- Schwatka, NV, Tenney, L, Dally, M, Brown, C, Newman, L. (February 18, 2022). 10 Lessons learned from a multi-year Total Worker Health study of small business. CDC/NIOSH Science Blog. <a href="https://blogs.cdc.gov/niosh-science-blog/2022/02/18/small-biz-twh/">https://blogs.cdc.gov/niosh-science-blog/2022/02/18/small-biz-twh/</a>
- Hoffmeister, K, Gibbons, A, Schwatka, NV, Rosecrance, J. (August 7, 2015). Ergonomics climate assessment. CDC/NIOSH Science Blog. <a href="https://blogs.cdc.gov/niosh-science-blog/2015/08/07/ergo-climate/">https://blogs.cdc.gov/niosh-science-blog/2015/08/07/ergo-climate/</a>

### **Technical Reports**

- Goldenhar, LM, Schwatka, NV, Johnson, S, Beldon, M. (2019). CPWR: The Center for Construction Research and Training Reports. <a href="https://www.cpwr.com/wp-content/uploads/publications/RR2019-FSL-training-program.pdf">https://www.cpwr.com/wp-content/uploads/publications/RR2019-FSL-training-program.pdf</a>
- 2. **Schwatka, NV,** Shore, E, Weitzenkamp, D, Atherly, A, Tenney, L, Newman, L. (2016) "Predictors of workers' compensation claims: 2<sup>nd</sup> generation predictive modeling." Report prepared for Pinnacol Assurance.
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- 6. Rosecrance, J, Butler, L, **Schwatka, NV.** (2013). The Role of Age on the Cause, Type, Nature and Cost of Construction injuries. CPWR: The Center for Construction Research and Training Reports. <a href="https://www.cpwr.com/wp-content/uploads/publications/publications\_RosecranceRoleOfAge\_3.pdf">https://www.cpwr.com/wp-content/uploads/publications/publications\_RosecranceRoleOfAge\_3.pdf</a>

### **Products of Scholarship**

- 1. Gruden, M, Hagar, B, Pionk, C. (2019). Getting started: Occupational health in the healthcare setting. 16<sup>th</sup> edition. Association of Occupational Health Professionals in Healthcare (AOHP). Warrendale, PA. *Role: Wrote the section on Worker health and well-being (aka Total Worker Health)*.
- 2. American Industrial Hygiene Association. "How to Improve the Safety Climate on Your Construction Site". May 2017. *Role: Advisor focused on supervisor-specific recommendations. Link to guidance document:* <a href="https://www.aiha.org/government-affairs/Pages/Position-Statements-and-Resources.aspx">https://www.aiha.org/government-affairs/Pages/Position-Statements-and-Resources.aspx</a>

- 3. Foundations for Safety Leadership. Occupational Health and Safety Administration (OSHA) 30-hour safety course. Approved 2.5-hour elective as of January 1, 2017.
  - a. Curriculum material: https://www.cpwr.com/foundations-safety-leadership-fsl
  - b. OSHA 30-hour program requirements (see page 6): https://www.osha.gov/dte/outreach/construction/construction\_procedures.pdf
- Health risk and workers' compensation calculator. Center for Health, Work & Environment. Colorado School of Public Health.
  - a. <a href="http://www.ucdenver.edu/academics/colleges/PublicHealth/research/centers/">http://www.ucdenver.edu/academics/colleges/PublicHealth/research/centers/</a> CHWE/Community/Pages/Health-Risk-Calculator.aspx
- 5. Total Worker Health Leadership Programs. Center for Health, Work & Environment. Colorado School of Public Health.
  - a. <a href="https://coloradosph.cuanschutz.edu/research-and-practice/centers-programs/chwe/training/total-worker-health-leadership-programs">https://coloradosph.cuanschutz.edu/research-and-practice/centers-programs/chwe/training/total-worker-health-leadership-programs</a>
- 6. Total Worker Health Professional Program. Center for Health, Work & Environment. Colorado School of Public Health.
  - a. <a href="https://coloradosph.cuanschutz.edu/research-and-practice/centers-programs/chwe/training/professional-certificate-twh">https://coloradosph.cuanschutz.edu/research-and-practice/centers-programs/chwe/training/professional-certificate-twh</a>
- 7. Total Worker Health. American Society of Safety Professionals. Guidance website for all members to apply the TWH approach with their companies.
  - a. <a href="https://www.assp.org/resources/total-worker-health">https://www.assp.org/resources/total-worker-health</a>
- 8. Mental Health Integrated Emergency Preparedness for the School Workforce. Training curriculum for public schools.
  - a. <a href="https://coloradosph.cuanschutz.edu/research-and-practice/centers-programs/chwe/research/mental-health-emergency-preparedness-for-the-school-workforce">https://coloradosph.cuanschutz.edu/research-and-practice/centers-programs/chwe/research/mental-health-emergency-preparedness-for-the-school-workforce</a>

# **Competitive Conference Abstracts**

#### Oral presentation

- Schwatka, NV (November, 2023). Characterizing physician and advance practice providers' working conditions and their relationship to burnout and turnover intentions. 15<sup>th</sup> APA Work, Stress, & Health Conference, Virtual.
- 2. Welton-Mitchell, C. & **Schwatka**, **NV** (November, 2023). Mental Health Emergency Preparedness for the Public School Workforce. Oral presentation, 15<sup>th</sup> APA Work, Stress, & Health Conference, Virtual.
- 3. Welton-Mitchell, C. & **Schwatka**, **NV** (July, 2023). Mental Health Emergency Preparedness for the Public School Workforce. 48<sup>th</sup> Annual Natural Hazards Research and Applications Workshop. Broomfield, CO.
- 4. **Schwatka, NV,** Tenney, L., Dally, M, Shore, E, Brown, C, Dexter, L, Newman, L (October, 2022). Lessons learned from a multi-year Total Worker Health study of small business. Oral presentation, 3<sup>rd</sup> International Symposium to Advance Total Worker Health. Bethesda, MD.
- Schwatka, NV, Cavallari, J, Farewell, C, Linnan, L, Puma, J, Welton-Mitchell, C. (October, 2022). Using the Total Worker Health approach to advance teacher and care giver well-being. Full session organizer, 3<sup>rd</sup> International Symposium to Advance Total Worker Health. Bethesda, MD. Oral presentation, 3<sup>rd</sup> International Symposium to Advance Total Worker Health. Bethesda, MD.
- 6. **Schwatka, NV,** Jaramillo, D, Krisher, L, Dally, M, Dexter, L, Butler-Dawson, J, Clancy, B, Fisher, G, Newman, L. (October, 2022). Latin American agricultural workers' job demands and resources and the association with health behaviors at work and overall health.

- 7. **Schwatka, NV**, Jaramillo, D, Shapiro, D. (September, 2021). "Total Worker Health® leadership for the safety and health professional." Oral presentation, 2021 AIHA-Rocky Mountain Section Fall Technical Conference, Arvada, CO.
- 8. **Schwatka, NV**, Tenney, L, Krisher, L (September, 2021). "Total Worker Health® leadership for the safety professional." Oral presentation, ASSP Safety21 Conference and Expo, Virtual.
- 9. Newman, LS, **Schwatka**, **NV**, Tenney, L (May, 2021). "The Emerging Total Worker Health® Professional: Competencies, Training, and Community." Oral presentation, American Occupational Health Conference, Virtual.
- 10. **Schwatka, N. V.**, Fan, W, Dally, M, Scott, J, Shore, E, Brown, C, Tenney, L, Newman, L. (November, 2019). "Total Worker Health® strategies, climate, and employee motivation." Oral presentation, Work, Stress, & Health conference, Philadelphia, PA.
- 11. **Schwatka, N. V.**, Scott, J, Tenney, L, Newman, L. (November, 2019). "Evaluation of a small business Total Worker Health® leadership program." Oral presentation, Work, Stress, & Health conference, Philadelphia, PA.
- 12. **Schwatka, N. V.** (September, 2019). "Using a Design Sprint to Develop an Intervention for a Latino Day Laborer Organization." Oral presentation, 12<sup>th</sup> Annual Western States Occupational Health Network (WestON) conference, Denver, CO.
- 13. Schwatka, NV (May, 2019). Total Worker Health practice, research and education: Examples from Colorado. Oral presentation as part of a session titled "The practical role of the industrial hygienist in Total Worker Health – Tools and methods for integrating Total Worker Health exposure into IH core competency and practice areas." American Industrial Hygiene Conference and Exposition, Minneapolis, MN.
- 14. Schwatka, NV, Goldenhar, L, Johnson, S., Beldon, M., Rosecrance, J., Tessler, J., Dennerlein, J., Fullen, M., Weinstein, D., Treau, H. (October, 2018). Foundations for Safety Leadership (FSL): Evaluation of a safety leadership program to enhance jobsite safety climate in the construction industry. Oral presentation as part of a special session titled "Connecting Safety Culture to Safety and Health Management on Construction Jobsites", NIOSH National Occupational Injury Research Symposium (NOIRS), Morgantown, WV.
- 15. Schwatka, NV, Tenney, L, Dally, M, Brown, C, Weitzenkamp, D, Shore, E, Newman, L. (May, 2018). A description of small business employee perceptions of health and safety climates. Oral presentation, 2<sup>nd</sup> International Symposium to Advance Total Worker Health, Bathesda, MD.
- 16. Tenney, L, Newman, L, **Schwatka, NV,** Scott, J, Rivera, K. (May, 2018). Engaging small and mid-size enterprises to apply Total Worker Health approaches through a community-based program. Presymposium workshop, 2<sup>nd</sup> International Symposium to Advance Total Worker Health. Bathesda. MD.
- 17. **Schwatka, NV,** Newman, L, vS Brockbank, C, Tenney, L, Dally, M, Jinnett, K, Atherly, A, Goetzel, R, McMillen, J, Weitzenkamp, D, Smith, D, Shore, E. (April, 2018). Value on investment for small business safety, health and wellbeing. Oral presentation, 32<sup>nd</sup> International Congress on Occupational Health, Dublin, Ireland.
- Schwatka, NV. (April, 2018). Leveraging leadership to protect and promote employee health. Ignite oral presentation at the 10<sup>th</sup> Annual NIOSH MAP ERC Research Day Symposium, Broomfield, CO.
- Schwatka, NV, Goldenhar, L, Johnson, S. (November, 2017). Training increases knowledge, understanding, intended use of safety leadership skills. Roundtable presentation, 145th American Public Health Association Annual Meeting, Atlanta, GA.

- 20. **Schwatka, NV,** Jinnett, K, Curran, K, Newman, L. (October, 2017). A case study of a public/private partnership to bring worksite wellness to small business. Symposium session, 4<sup>th</sup> International Understanding Small Enterprises Conference, Denver, CO.
- 21. **Schwatka, NV**. (October, 2017). Health risk and workers' compensation calculator: An online resource for businesses. Oral presentation, 4<sup>th</sup> International Understanding Small Enterprises Conference, Denver, CO.
- 22. **Schwatka**, **NV**. (September, 2017). Small+Safe+Well: Building cultures of health and safety amongst small businesses in Colorado. Oral presentation, American Industrial Hygiene Association-Rocky Mountain Section/American Society of Safety Engineers Fall Technical Conference, Arvada, CO.
- 23. **Schwatka, NV**, Goldenhar, L, Johnson, S, Dennerlein, J, Beldon, M, Tessler, J. (June, 2017). Effectiveness of training program to enhance construction foreman safety leadership skills. Oral presentation, Work, Stress & Health Conference, American Psychological Association, Minneapolis, MN.
- 24. Henning, R, Nielsen, K, von Thiele Schwarz, U, Cavallari, J, Williams, J, **Schwatka**, **NV**, Welter, C. (June, 2017). Metrics of integration for Total Worker Heath initiatives. Discussant during a symposium session at the American Psychological Association's Work, Stress & Health Conference, Minneapolis, MN.
- 25. **Schwatka, NV**, Newman, LS, Shore, E, Curran, K. (April, 2017). Partnering with Workers' Compensation Insurers to Reach Small Enterprises in Need of Health Promotion and Health Protection. Symposium session, American Occupational Health Conference, American College of Occupational and Environmental Medicine, Denver, CO.
- 26. Schulte, PA, Pandalai, SP, Kowalski-McGraw, M, Nessim, D, Wood, EM, Chosewood, LC, **Schwatka, NV.** (April, 2017). Occupational and Personal Risk Factors in Illness and Injury the NIOSH Compendium Project. Symposium session at the American College of Occupational and Environmental Medicine's American Occupational Health Conference, Denver, CO.
- 27. Shore, E, **Schwatka, NV**, Atherly, A, Weitzenkamp, D, Tenney, L, Newman, L. (March, 2017). Predictors of workers' compensation claims. Oral presentation, Annual National Institute for Occupational Safety and Health Mountain and Plains Education and Research Center Research Day, Westminster, CO.
- 28. Larsen, D, **Schwatka, NV**, v.S. Brockbank, C, Curran, K, Jinnett, K. (March, 2017). Worksite wellness: A vehicle to gain insight into cost drivers and increase productivity and wellness. Invited interactive panel presentation at the Integrated Benefits Institute Annual Forum, San Francisco, CA.
- 29. Newman, L, **Schwatka, NV,** Shore, E, Tenney, L, Curran, K. (March, 2017). Partnering with Workers' Compensation Insurers to Reach Small Enterprises In Need of Health Promotion and Health Protection. Symposium session at the American College of Occupational and Environmental Medicine's American Occupational Health Conference, Denver, CO.
- 30. **Schwatka**, **NV**, Goldenhar, L, Johnson, S. (October, 2016). A preview of a new, interactive training module for enhancing jobsite safety leadership. Oral presentation, 144th American Public Health Association Annual Meeting, Denver, CO.
- 31. Schwatka, NV, Stange, A, Golden, A, Cragle, D, McInerney, J, Whitter, R., Tenney, L, Maret, R, Newman, L. (October, 2016). Initial screening findings from the National Supplemental Screening Program for former Department of Energy Workers. Roundtable presentation, 144th American Public Health Association Annual Meeting, Denver, CO.

- 32. Goldenhar, L, Johnson, S, **Schwatka, NV.** (March, 2016). A preview of a new, interactive training module for enhancing jobsite safety leadership. Oral presentation, Construction Safety Conference, Oakbrook Terrace, IL.
- 33. Schwatka, NV, Atherly, A, Fang, H, Goetzel, RZ, Jinnett, K, v.S. Brockbank, C, Newman, L, The Pinnacol Health Risk Management Study Research Group. (October, 2015). Relationship between employee health risk factors and workers' compensation: evidence from a cohort of small and medium sized enterprises. Oral presentation, 143rd American Public Health Association Annual Meeting, Chicago, IL.
- 34. **Schwatka, NV,** Goldenhar, L, Johnson, S. (March, 2014). Enhancing safety culture through leadership. Oral presentation, Construction Safety Conference, Oakbrook Terrace, IL.
- 35. **Schwatka, NV** & Rosecrance, JC. (April, 2013). Leaders create culture: A safety culture training program for leaders in the construction industry. Oral presentation, 11th Annual National Occupational Research Agenda Young Investigators Conference, Salt Lake City, UT.
- 36. **Schwatka**, **NV** & Rosecrance, JC. (April, 2013). Leaders create culture: A safety culture training program for leaders in the construction industry. Oral presentation, 5th Annual Mountain and Plains ERC Research Symposium, Denver, CO.
- 37. **Schwatka, NV** & Hoffmeister, K. (July, 2012). Using organizational climate as an assessment tool. Oral presentation, 1st Annual Occupational Health Psychology Summer Institute, Portland State University, Portland, OR.
- 38. **Schwatka, NV,** Butler, LM, Rosecrance, JC. (March, 2012). Impact of an aging workforce on construction industry workers' compensation claims. Oral presentation, 4th Annual Mountain and Plains ERC Research Symposium, Loveland, CO.
- 39. **Schwatka, NV,** Butler, LM, Rosecrance, JC. (November, 2011). Role of aging on the cost of construction injuries. Roundtable session, 139th American Public Health Association Annual Meeting, Washington, D.C.
- 40. **Schwatka, NV**, Butler, LM, Rosecrance, J. (April, 2011). The role of aging on the cause, type and cost of construction injuries. Oral presentation, 9<sup>th</sup> Annual National Occupational Research Agenda Young Investigators Conference, Salt Lake City, UT.
- 41. **Schwatka, NV**, Hoffmeister, K, Ermann, ED, Rosecrance, J, Gilkey, D. (September, 2010). A macro-ergonomic approach to improving agricultural safety. Oral presentation, 54<sup>th</sup> Annual meeting of the Human Factors and Ergonomics Society, San Francisco, CA.
- 42. **Schwatka, NV**, Hoffmeister, K, Rosecrance, J. (April, 2010). A macro-ergonomic method to injury prevention. Oral Presentation, 8<sup>th</sup> Annual National Occupational Research Agenda Young Investigators Conference, Salt Lake City, UT.
- 43. **Schwatka**, **NV**, Hoffmeister, K, Gardner, P. (April, 2010). Safety climate: Strategies for measurement. Oral Presentation, 2<sup>nd</sup> annual ERC Interdisciplinary Forum on Measurement Systems for Occupational Health and Safety Research, Fort Collins, CO.
- 44. Hoffmeister, K, **Schwatka, NV**, Ermann, E, Rosecrance, J, Gilkey, D. (April, 2010). A macro-ergonomic approach to improving agricultural safety. Oral Presentation, 8<sup>th</sup> Annual National Occupational Research Agenda Young Investigators Conference, Salt Lake City, UT.
- 45. Ermann, ED, Hoffmeister, K, **Schwatka, NV**, Rosecrance, J, Gilkey, D. (April, 2010). Safety climate in agriculture: Evidence from Colorado corn farms. Symposium session, 25<sup>th</sup> annual conference of the Society for Industrial and Organizational Psychology, Atlanta, GA.

# Poster presentation

- Schwatka, NV, Keniston, A, Burden, M, Astik, G, Linker, A, Sakumoto, M. (November, 2023). Shared Leadership for Safety & Health at Work. Poster presentation, 15<sup>th</sup> APA Work, Stress, & Health Conference, Virtual.
- 2. **Schwatka, NV**, Keniston, A, Burden, M, Astik, G, Linker, A, Sakumoto, M. (May, 2023). Shared Leadership for Safety & Health at Work. Poster presentation, Society for General Internal Medicine Annual Conference, Aurora, CO.
- 3. Radhakrishnan, N, Kulkarni, S, **Schwatka, N,** Linker, A, Burden, M, Keniston, A, Mathews, B, Sakumoto, M, Astik, G, Bwoling, G, Kangelaris, K, Auerback, A, Kara, A. (March, 2023). Parental leave in hospital medicine: We can do better. Poster presentation, Society for Hospital Medicine Converge, Austin, TX.
- 4. **Schwatka, NV**, Dally, M, Dexter, L, Tenney, L, Brown, C, Newman, L. (February, 2022). "Small+Safe+Well: A small business Total Worker Health intervention." Poster presentation, 33<sup>rd</sup> International Congress on Occupational Health, Virtual.
- 5. **Schwatka, NV**, Dally, M, Dexter, L, Tenney, L, Brown, C, Newman, L. (November, 2021). "Profiles of Total Worker Health in Small Business." Poster presentation, Work, Stress, & Health Conference, Virtual.
- 6. **Schwatka, NV**, Newman, LS, Tenney, L (September, 2021). "Small Business Total Worker Health® Leadership Training." Poster presentation, XXII World Congress on Safety and Health at Work 2021, Virtual.
- Brown, CB, Schwatka, NV, Dally, M, Dexter, L, Tenney, L, Shore, E, Newman, LS. (December 2020). Applying the RE-AIM framework to a Total Worker Health intervention. Poster presentation at the 13<sup>th</sup> Annual Conference on the Science of Dissemination and Implementation in Health, Virtual due to COVID-19.
- 8. Tenney, L, Newman, L, **Schwatka, NV**, Scott, J. (November, 2018). Total Worker Health: An approach to promoting worker health, safety, and well-being. Poster presentation at the Collegium Ramazzini's Annual Ramazzini Days, Carpi, Italy.
- 9. **Schwatka, NV**, Shore, E, Atherly, A, Weitzenkamp, D, Tenney, L, v.S. Brockbank, C, Newman, L. (June, 2017). Socio-emotional predictors of workers' compensation claims. Poster presentation, Work, Stress & Health Conference, American Psychological Association, Minneapolis, MN.
- Schwatka, NV, Rosecrance, JC, Grosch, J. (November, 2013). Leaders create culture: A safety culture training program for leaders in the construction industry. Poster presentation, 141st Annual American Public Health Association Annual Meeting, Boston, MA.
- 11. Hoffmeister, K, **Schwatka, NV**, Gibbons, AM, Rosecrance, JC. (May, 2013). Ergonomics climate: Balancing safety and productivity in organizations. Poster presentation, 10th International conference on occupational stress and health, Los Angeles, CA.
- 12. Hoffmeister, K, Cigularov, K, Johnson, S, Gibbons, A, Chen, P, **Schwatka, NV.** (April, 2011). Leadership behaviors critical to improving safety in construction: A qualitative study. Poster presentation, Work, Stress and Health 2011: Work and well-being in an economic context, Orlando, FL.
- 13. **Schwatka, NV**, Rosecrance, J, Butler, L. (November, 2010). Impact of aging workforce on workers' compensation claims. Poster presentation, 3<sup>rd</sup> annual Mountain and Plains ERC research symposium, Loveland, CO.
- 14. Hoffmeister, K, **Schwatka, NV,** Rosecrance, J. (August, 2010). Macro-ergonomic approach to injury prevention. Poster presentation, 7<sup>th</sup> International Conference on Prevention of Work-Related Musculoskeletal Disorders, Angers, France.

15. Hoffmeister, K, Ermann, E, **Schwatka, NV.** (November, 2009). Assessment of safety climate on Colorado farms. Poster presentation, 2<sup>nd</sup> annual Mountain and Plains research symposium, Fort Collins, CO.

### Select trade publications based on research

- Kuehn, BM. (2023). Physicians are more burned out than ever-Here's what can be done about it. JAMA Medical News. 329(10): 758-787. https://jamanetwork.com/journals/jama/article-abstract/2802013
- 2. Will, M. (2023). How a New Training Eases Teachers' Anxiety About Emergency Drills. EducationWeek: <a href="https://www.edweek.org/leadership/how-a-new-training-eases-teachers-anxiety-about-emergency-drills/2023/08">https://www.edweek.org/leadership/how-a-new-training-eases-teachers-anxiety-about-emergency-drills/2023/08</a>
- 3. **Schwatka, NV.** (2018). National Institute for Occupational Safety & Health (NIOSH). Expanding Research Partnerships: State of the Science Research Highlights: Worker health and productivity video: https://www.cdc.gov/niosh/oep/stateofthesciencehiglights/default.html
- 4. Safety+Health Magazine. The official magazine of the National Safety Council. (2018). Health conditions raise women's risk of work-related injuries: <a href="http://www.safetyandhealthmagazine.com/articles/16742-health-conditions-raise-womens-risk-of-work-related-injuries-study-finds">http://www.safetyandhealthmagazine.com/articles/16742-health-conditions-raise-womens-risk-of-work-related-injuries-study-finds</a>
- 5. Anthony Ireland of RiskandInsurance.com (2016). Stress linked to workers' comp claims: http://www.riskandinsurance.com/stress-linked-workers-comp-claims/
- 6. Erin Richey, with Johanna Knapschaefer of ENR.com (April 1, 2013). "Senior moments: Are older workers at greater risk of injury?" <a href="http://enr.construction.com/business\_management/safety\_health/2013/0401-senior-moment-safety-and-the-graying-of-the-construction-workerforce.asp">http://enr.construction.com/business\_management/safety\_health/2013/0401-senior-moment-safety-and-the-graying-of-the-construction-workerforce.asp</a>
- 16. Sandy Smith of EHS Today.com (April 6, 2012). "Older construction workers have more costly workers' comp claims." <a href="http://www.ehstoday.com/construction/older-construction-workers-have-more-costly-workers-comp-claims?imw=Y">http://www.ehstoday.com/construction/older-construction-workers-have-more-costly-workers-comp-claims?imw=Y</a>